

Homelessness System Update

Alameda County BOS Special Meeting | February 3, 2026

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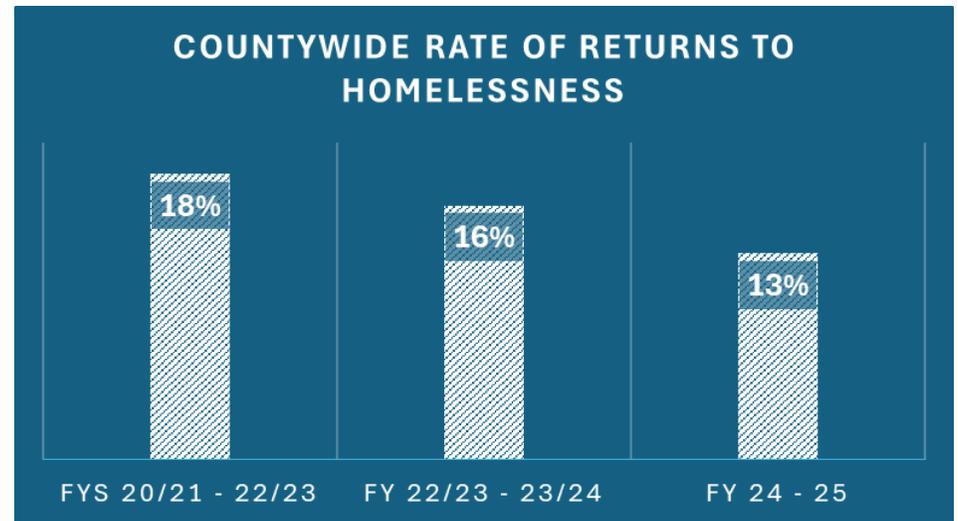
Agenda

- Home Together Year 4 Outcomes Preview
- 2026 PIT Count
- Home Together Fund Implementation
 - Procurement timelines
 - Shelter Portfolio
 - HCD/H&H Capital RFP
- City-County and Home Together 2030 Planning

Year 4 Home Together Outcomes & 2026 Point-In-Time Count Update

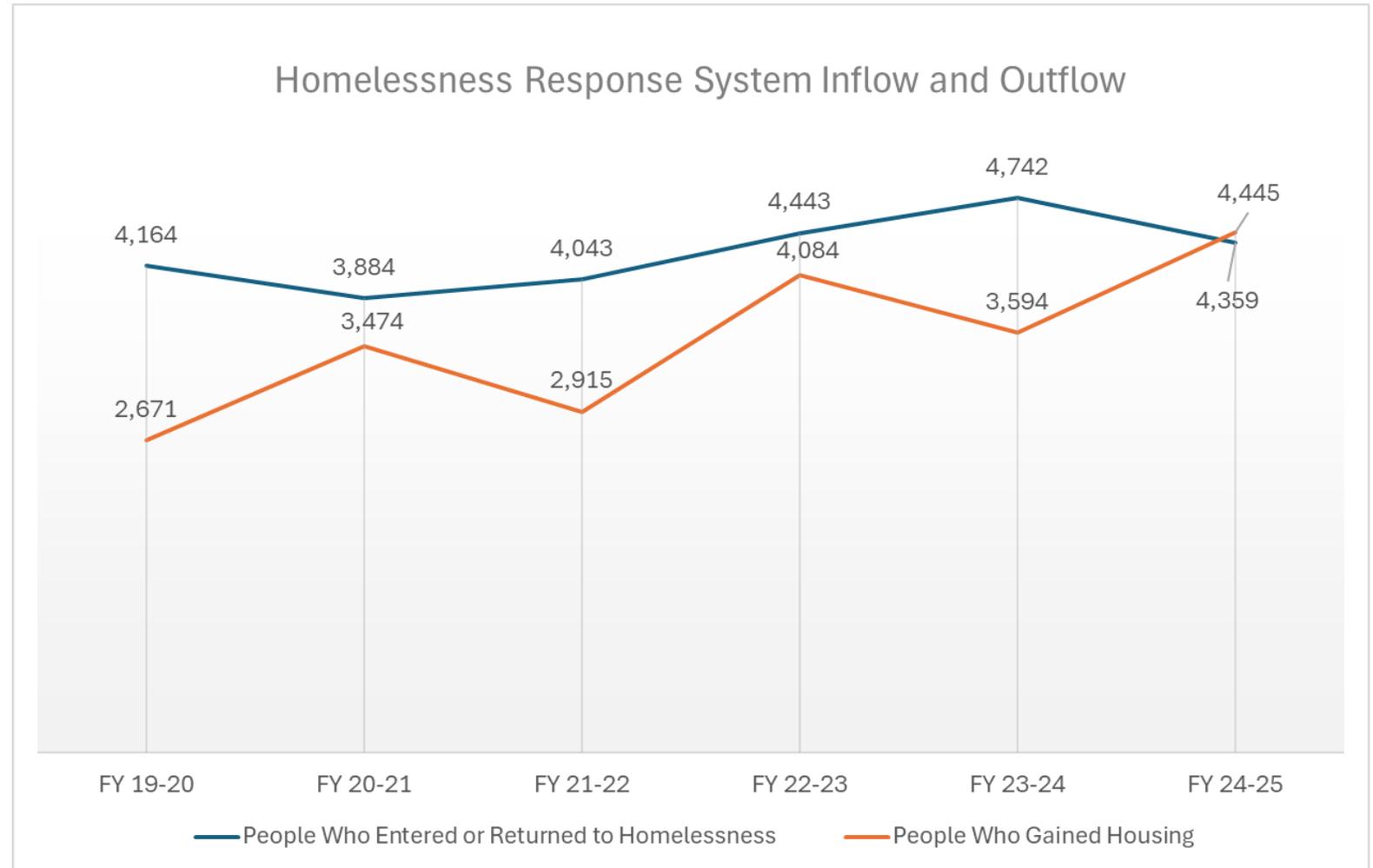
FY 24-25 Systemwide Outcomes

- More than 25,000 individuals served
- 8,216 served in permanent housing programs (64% increase since FY 21-22)
- Countywide rate of returns to homelessness continued decrease – down from 18% in Year 1 to 13% in Year 4



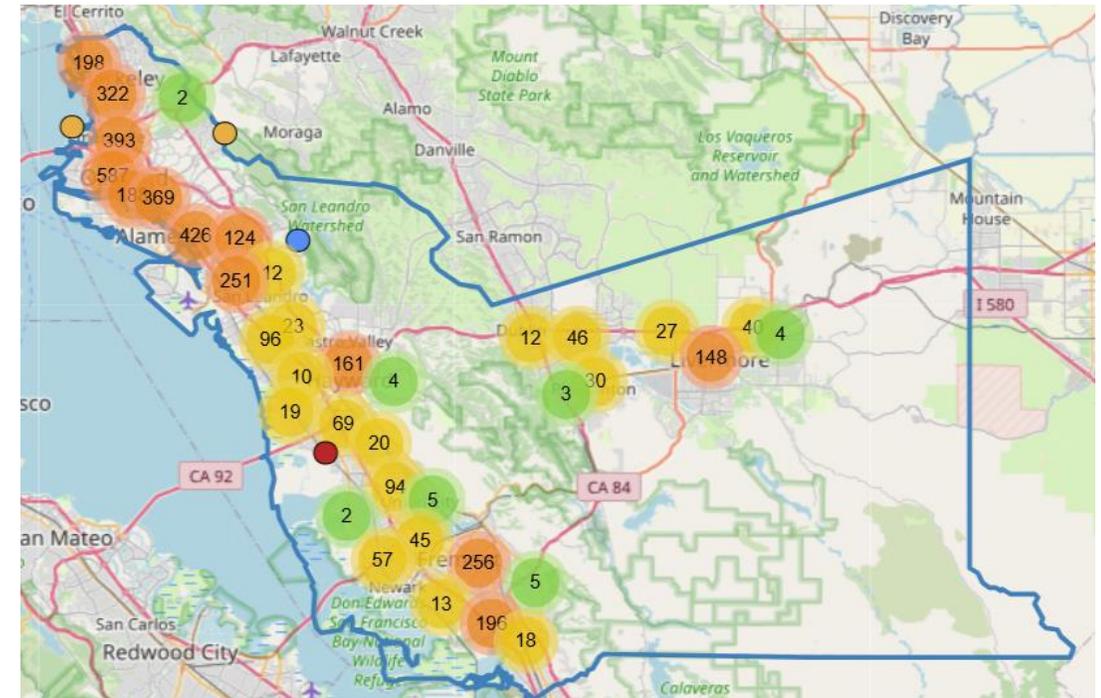
FY 24-25 Systemwide Outcomes

- In Year 4, **more people gained housing than entered/returned to homelessness**
- This is a significant sign that increased investment across the system is making an impact, but continued momentum is needed



2026 Point-In-Time Count - Snapshot

- Completed on **January 22, 2026**
- 1,300+ volunteers
- 2,000+ in-depth surveys completed
- Strong jurisdictional partnering
- 2nd count with Simtech Solutions
 - Virtual Command Center showing real-time incoming data
 - App-based survey and observation tracking tool
- Initial data release - Spring 2026
- Full report release - Sept. 2026



Home Together Fund Implementation

Implementation Overview (Feb 2026 Update)

HTF Priority	Initiative	Launch date or Estimated Launch Window	Dependencies & Planning Notes
Prevent	Implement Countywide Prevention Hub: Prevent Returns to Homelessness & New Homelessness	July 2026	Planning in progress Need staff to launch
Access	Expand Housing Navigation Improved Efficiency & Effectiveness of Coordinated Entry Housing Matching	March 2026	HRC Procurement process to begin shortly (pending HR approval) Need staff to launch
House	Flexible Housing Subsidy Pool	October 2025 to January 2026	Approved agreement Finalizing policies and staffing Implementing pool in 2025, new referrals in 2026
	New Local Housing Operations Funding	Feb 2026 and ongoing	Initial commitments for capitalized operating reserves made as part of join HCD and H&H capital RFP
Shelter	Interim Housing Expansion – Add up to 300 Beds	December-February 2026	RFP completed, three sites selected with a total of 296 new beds 2 FTE hired and one in process
	Increase Operations Support for Existing Sites	FY 25/26	Transition underway with sustaining funding in spring 2026, RFP before June 2026, and new contracts with expanded BNR and service requirements Jan 2027
Capital	Funding for new units and for capital improvements at existing sites	Nov 2025 to Fall/Winter 2026/27	Phased program development with HCD underway Phase one awards Feb 2026; phase two launch late 2026
Coordination	Support provider workforce, people with lived experience	Fall 2026	Planning in progress Need staff to launch
	County/City Coordination	Ongoing	Technical Working Group re-launched Summer 2025 TWG meeting underway and regional meetings launching Regional meetings being scheduled

Measure W HTF Procurements: Completed or In-Progress

Procurement	Release Timeline	HTF Category	MW HTF Committed
✓ Flexible Housing Subsidy Pool	Q2 2025	House	\$60M over five years
✓ Interim Housing Expansion	Q4 2025	Shelter	\$33M over two years
Capital Funds for New Projects	Q4 2025	House	\$53M

Measure W HTF Procurements: Planned

Procurement	Planned Release	HTF Category
Housing Resource Centers	Q1 2026	Access
Shelter Portfolio BNR Supplemental Funds	Q1 2026	Shelter
Shelter Portfolio Updated Standards and Services	Q2-Q3 2026	Shelter
Homelessness Prevention	Q3 2026	Prevent
Capital for Primary Care (Clinics)	Q3 2026	Coordinate - Health
New Resources for Unsheltered Residents: RV, Safe Parking, Hygiene, Peer sites, etc.	Q3-Q4 2026	Access, Shelter
Capital Housing Acquisition, Rehab, Preservation, Operating Reserves and Shelter Preservation	Q3-Q4 2026	House, Shelter
Workforce Development/ Employment Services	Q4 2026	Coordinate - Employment

Interim Housing Expansion FY25/26

- Oakland site operated by Cardea Health accepting referrals (serving Oakland and North County)
 - **150 new HTF units**, prioritizing medically frail individuals
 - **92 new BNR beds** through SSA
- Mid-County site (serving Mid-County/Unincorporated) pending contract finalization and start of operations
 - **48 new HTF units**
- South County (serving South and East County) site selected but awaiting conditional use approval from City of Fremont
 - **100 new HTF units**, prioritizing medically frail individuals

Shelter Portfolio: Operations Support for Existing Shelter Sites FY26/27

- Transition planning in progress for **771 existing beds**
- Letter sent to provider in late January
- SSA maintaining basic BNR (\$36.42) through 12/31/26
- H&H to provide supplemental support for current contractors through procurement in Q1 2026
- RFP for new combined rate with updated standards and services to be issued in 2026 for 1/1/27 agreements

Shelter Portfolio: Service Standards Update

- ✓ Communications sent to all current providers and stakeholders
- ✓ Robust community process and workgroup to commence in February
- ✓ AB 130 compliance for shelter inspections will be added to this process and to contract language
- ✓ New standards to be included in agreements beginning 1/1/2027

Capital: Goals for New Construction Projects RFP (issued Q4 2025)

- Maximize leverage of County HTF resources and produce the largest number of units serving persons experiencing homelessness as quickly as possible;
 - Alignment with Point In Time Count
 - New projects in each region of the county
 - New projects in each Board District
- Select feasible projects that can compete well for State/Federal funding;
- Fund projects at a level to ensure viability for the life of the regulatory period, including operating subsidies; and
- Ensure HTF funding will fill a gap and not supplant other funding.

Capital: RFP for New Construction Projects

- RFP issued in 2025 by HCD with H&H support
 - 20 Applications
 - 8 Applications were incomplete, 1 withdrew and 1 did not meet requirements
- 10 Projects recommended for funding – Funding awards will leverage an additional 950 Affordable Units, with **310 Homeless Units**
- Health Committee to hear full report on 2/9/2026
- Board approval in March for Funding Commitments

Capital: RFP Funding Regional Distribution

Total MW Currently considered for Capital Projects: \$71.68 Million

- Capital RFP - \$53 Million – 10 Additional projects
- Broadway project approved by BOS – \$18.73 million MW
 - \$11.38M - MW HTF
 - \$7.35M - MW Essential County Services Fund
 - \$12.6 Measure A1 (not included in the MW totals above)

Region	Recommended Amounts	% of Recommended Funding
Oakland	\$ 42,105,000	59%
North County	\$ 15,050,000	21%
East County	\$ 6,100,000	9%
Mid County	\$ 5,500,000	8%
South County	\$ 2,925,000	4%
	\$ 71,680,000	100%

Home Together and City-County Planning Update

City-County Technical Working Group (TWG) on Homelessness

- Existing City/County Coordination Space with staff designated by BOS and Mayors
- Expanded to invite all cities to participate & provide feedback on **Measure W Home Together Fund & Home Together 2030 Plan**
- Includes staff from AC Health H&H and CDA's Housing & Community Development Department
- Currently meets biweekly (since July '25); will meet monthly beginning in April
- Currently focused on 6 key areas for discussion that can inform system planning

City-County TWG on Homelessness Recommendations

Areas of Consensus

1. *Funding Priorities for Measure W*

- **Fluid Approach** - acknowledge uncertainty in larger landscape that impacts homelessness funding
- **Maintain Existing Capacity*** - preserve funding for existing programs that are deemed effective
- Use Home Together 2030 & **new system modeling to guide investments**

2. *Regional/City Framework*

- Set **targets by city** to facilitate city-level efforts for tracking
- Adopt **hybrid Regional-City model for allocation** of countywide funding & accountability
- Support **regional siting & planning**

3. *Administration of Resources*

- Realign roles by Core Competency: "**Services vs. Infrastructure**"
- Simplify and **streamline funding flows**
- Expand and **strengthen Regional Hubs for stronger coordination**

*While MW HTF may go toward preserving some existing projects at risk of closure, it cannot serve as a backfill for reduced City-level investment

City-County TWG on Homelessness Recommendations

Continuing and Interconnected Discussion

4. Meeting Systemwide Goals with City/Regional Solutions

- Home Together 2030 system model will identify countywide goals for housing inventory needed to address homelessness (# of shelter, PSH, interim, etc.)
- Regional PIT count offers way to apportion countywide inventory targets at city/regional level

5. Coordinated Entry (CE) Policy & Local Preference

- Current CE policy serves individuals countywide
- Some cities proposed a local preference adjustment for CE resources proportional to local investment
- Clear equity safeguards must be in place for matching people to housing opportunities
- Local Preference policies should incentivize local investment in housing by cities
- Next Steps include a workgroup to help examine data and explore policy

6. Framework for Guiding MW Investments at Region/City Level

- BOS approved use of PIT as part of MW Guiding Principles
- TWG consensus to maintain use of PIT, with consideration for a PIT + Equity Adjustment approach
- To be discussed further in upcoming regional meeting with City/County leaders

Next Steps in City-County Coordination

- Regional meetings in Feb/Mar 2026 as planning checkpoint, to include:
 - City reps: Mayors, City Managers, Homelessness leads
 - County reps: BOS, County Admin Office, H&H
- Focus on regional opportunities and priorities for meeting local needs and regional goals
- Home Together Regions
 - **North County:** Albany, Berkeley, Emeryville
 - **Oakland/Piedmont**
 - **Mid-County:** Alameda, San Leandro, Hayward, Unincorporated County
 - **East County:** Dublin, Pleasanton, Livermore
 - **South County:** Fremont, Union City, Newark

Home Together 2030 Planning Update

- **Home Together Planning Working Groups** have been convening over the past year; populated with diverse stakeholders representing cities and the county, service providers, people with lived experience and other key collaborators.
- A **Racial Equity Analysis** focused on homelessness system programs has been conducted.
- An updated homelessness response **System Modeling Tool** has been developed/ informed by current systemwide data.
- A **draft Home Together 2030 Plan** is expected to be available for review this Spring, and to be finalized by summer/ fall 2026.

Thank you

Questions/Comments